#### CENTRAL OREGON COAST FIRE & RESCUE DISTRICT



Budget Committee Members and Citizens Central Oregon Coast Fire & Rescue Lincoln County, Oregon

Dear Budget Committee Members and Citizens:

I am pleased to submit the 2016-17 proposed budget for Central Oregon Coast Fire & Rescue. Consistent with the District's mission statement, we have prepared this budget with priorities and resources necessary to accomplish Central Oregon Coast Fire & Rescue's goal of creating a safer community.

Each budget year brings unique challenges as we strive to provide the most effective emergency response and prevention services to our citizens, while maintaining fiscal stewardship. This commitment drives our budget process in allocating resources and funding. This year will be the first year of the local option levy of \$1.27 cents per \$1,000 of assessed value which will create the funding necessary to acquire land for new station out of the tsunami zone, add fire personnel to the District, enhance preparedness for catastrophic and unforeseen events, and ensure ongoing financial and business operations' stability and predictability.

#### **Taxation**

The District has a fixed property tax rate of \$0.82 per \$1,000 of assessed value, a recently passed local option levy of \$1.27 per \$1000 of assessed value, and a capital equipment levy of \$0.25 per assessed value. This budget document has been prepared using these three funding vehicles and a historical based collection rate of 94%.

## **Budget Overview**

The proposed 2016-17 budget is organized through the use of LB Forms provided by the State of Oregon's Department of Revenue (Finance and Taxation Unit). For a more detailed description of these forms please refer to the back of the document in the "Glossary of Forms".

#### Personnel Services

The District will not see any additional tax revenue until after November of 2016 when taxes are collected by the State. With that in mind the District will continue to employ one firefighter/paramedic and a fire chief with the remaining funds from the 2016-17 budget and revenue from the sale of an ambulance. This should allow the District to fund itself without having to borrow money to get through the end of the calendar year. After the first of the year (2017) this proposed budget appropriate funding for the current employees and the potential for additional personnel.

#### Materials and Services

This section reflects the cost for actual operation of the District with a proposed appropriation of \$396,087 which includes an AFG Grant of \$160,000 for a new ambulance. The largest concentration of spending is allocated to Dispatch and Simulcast services at \$76,500. It also includes \$20,500 for building maintenance.

## **Equipment Reserve Fund**

The equipment reserve fund is to set aside monies for replacing necessary equipment. This year the District is proposing to set aside monies towards the purchase of a heart monitor next year and begin a three year plan to replace self-contained breathing apparatus. The District also needs to fund the replacement of the compressor and cascade system which is currently out of service indefinitely.

# **Building/Property Reserve Fund**

The District is proposing to set aside monies into this fund to begin the long term project of acquiring property and eventually building a new main fire station out of the tsunami hazard zone.

# Summary

The proposed budget meets all federal, state and local obligations. This budget also addresses many areas the District has not been able to address the last several years. The District has placed a high priority on building reserves in order to get personnel and apparatus out of the tsunami zone. An emphasis on equipment maintenance and replacement is also a priority since much of it is beginning to fail or outdated.

Finally, it is standard practice for most Fire Districts to require an unassigned minimum ending fund balance of 15% or greater. For Central Oregon Coast Fire and Rescue that would be \$105,058, this budget meets that requirement.

This proposed budget allows us to deliver outstanding emergency fire, medical, and rescue services to our citizens in a fiscally conservative and prudent manner. I present the budget to you.

Respectfully,

Marcus O. Reed Interim Fire Chief

#### **Glossary of Forms**

**Form LB-10** is used primarily for special revenue funds. Special revenue includes money from specific-purpose local option taxes, certain grants and other dedicated sources. Resources and expenditures in special revenue funds are generally limited to relatively few line items

**Form LB-11** is used to show the resources and requirements of a reserve fund. All or part of the amount in a reserve fund may be budgeted as "reserved for future expenditure." Alternatively, all or part of the amount in a reserve fund may be budgeted for any expenditure items that fall within the purpose for which the reserve fund was created.

**Form LB-20** is used to list all estimated budget resources, including the taxes necessary to balance the budget, for the general fund or for any other fund with many resources and requirements. If an LB-20 is used for a fund's resources, a Form LB-30 and/or Form LB-31 is used to list the fund's requirements. Form LB-30 is designed to show a fund's requirements, with summaries by the major object classifications of personnel services, materials and services, and capital outlay.

**Form LB-30** is designed to show a fund's requirements, with summaries by the major object classifications of personnel services, materials and services, and capital outlay. Estimates of transfers, contingency and unappropriated ending fund balance are shown separately at the bottom of the form.

**Form LB-31** is used for detailed expenditure estimates when a fund, or a program or organizational unit within a fund, has more line items than will fit in the lines provided under each expenditure category on the Form LB-30. Group expenditure line items by object classification and insert a subtotal for each classification, as on the LB-30.

# **RESOURCES**

#### **General Fund**

6/7/2016 Central Oregon Coast Fire & Rescue District Central Oregon Coast Fire & Rescue

	0///2	Historical Data		Central Oregon Coast Fire & Rescue District	Budget for Next Year 2016-2017					
-	Actu				Baage	1101 11011 1001 201	l	1		
	Second Preceding Year 2013-2014	First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	FIRE/EMS SERVICES	Proposed By Budget Officer 2016-2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016-2017			
1		125,000.00		Net working capital (accrual basis)	113,160.00			1		
2	19,401.32	8,398.77	18,500.00	4020, Previous Levied Taxes	12,000.00			2		
3	163.64	69.74		6030, Interest	100.00			3		
4	19,564.96	133,468.51	46,950.00		125,260.00			4		
5				OTHER RESOURCES				5		
6	903.00			6032, Insurance Recovery/Refund				6		
7	2,050.00		20,000.00	6033, Grants	5,000.00			7		
8	285,000.24	311,165.42	295,000.00	6035, Current Run Fees	12,500.00			8		
9	42,030.00	4,670.00		6037, Yachats ALS Fee				9		
10		1,476.00		6040, Donations				10		
11		4,285.95	5,500.00	6050, Miscellaneous	2,000.00			11		
12				6055, Land Sales Money	300.00			12		
12	5,055.81	8,400.00	11,000.00	6051, Pac. West Agreement	12,000.00			12		
13	·	·	•	6035, AFG Grant	160,000.00			13		
14	15,400.00	6,825.00	4,000.00	6062, Corridor Billing	4,000.00			14		
15	21,274.82	211,071.52			,			15		
16	3,326.25	50.00	10.000.00	6090, Sale of Surplus Property	83,000.00			16		
17	.,		-,	6115, Flex Lease Program	11,111			17		
18	5,335.84	4,010.04	5.000.00	6120, Conflagration				18		
18	,,,,,,,	,	-,	3				18		
19								19		
20	380,375.96	551,953.93	425,500.00		278,800.00			20		
21	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,		-,			21		
22								22		
23								23		
24								24		
25								25		
26								26		
27								27		
28								28		
29								29		
30								30		
31								31		
31	399,940.92	685,422.44	472 450 00	29. Total resources, except taxes to be levied	404,060.00		_	31		
32	000,040.02	000,722.74		30. Taxes estimated to be received	700,388.00		_	32		
33	364,990.87	408,480.60	231,020.00	31. Taxes collected in year levied	7 00,000.00			33		
_	764,931.79	1,093,903.04	762 075 00	32. TOTAL RESOURCES	4 404 449 00					
34	704,931.79	1,093,903.04	103,915.00	32. TOTAL RESOURCES	1,104,448.00	-	-	34		

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Central Oregon Coast Fire & Rescue - General Fund

		Historical Data						Budget for Next Year 2016-2017		
	Act Second Preceding Year 2013-2014	First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	REGUIREMENTS DESCRIPTION		Range*	Proposed By Budget Officer 2016-2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016-2017	
				MATERIALS AND SERVICES		rungo				t
1	490.00	1,331.92	1,500.00	8023, Bank Fees			500.00			T
2	12,818.38	9,765.67	13,000.00	8031, Office Supply/Postage			8,870.00			T
3	28,725.81	30,542.27	7,500.00	8032, Legal Services			10,500.00			T
4	1,159.36	184.62	1,250.00	8033, Lab Fees			1,930.00			Τ
5	28,480.04	26,100.64	30,000.00	8034, Supplies			7,500.00			T
6	4,846.37	1,746.42		8035, Minor Equipment						T
7	6,385.90	10,309.00		8036, Communications Equipment						Т
8	4,640.98	5,740.83	2,500.00	8037, Protective Equipment/Uniforms			3,000.00			T
9	8,677.51	3,641.76		8040, Equipment Maintenance						Т
10	11,178.65	1,866.46	2,375.00	8045, Building Maintenance			20,500.00			1
11	18,263.83	19,808.15	21,500.00	8050, Vehicle Fuel			11,000.00			1
12	11,161.42	12,902.25	12,500.00	8055, Vehicle Repair			9,000.00			1
13	6,157.15	7,455.21		8056, Annual Equipment Testing			8,000.00			1
14	1,870.55	1,155.26	2,000.00	8170, Prevention/Publications			750.00			1
15	3,698.46	3,421.29	3,500.00	8178, Department Software/Hardware			2,400.00			ŀ
16	10,953.19	6,823.74		8180, Training/Mileage			4,350.00			1
17	1,453.93	2,006.16	1,500.00	8185, Travel			1,000.00			1
18	2,047.27	1,952.38	3,500.00	8186, Volunteer Appreciation			750.00			1
19	2,571.73	3,458.34	3,250.00	8187, Membership Dues			4,140.00			1
20	18,385.83	20,757.94	19,500.00	8190, Insurance			21,000.00			2
21	13,176.50	13,478.35	18,000.00	8200, Bookkeeping			15,000.00			2
22	4,600.00	4,700.00	5,500.00	8210, Audit			6,000.00			12
23	21,744.00	28,576.75	28,080.00	8220, Medical Billing						2
24	35,335.72	39,253.14	47,750.00	8235, Dispatch Service			67,500.00			2
25	7,433.40	8,532.72	8,250.00	8236, Telephone			6,000.00			2
26	2,414.92	1,091.32	2,900.00	8237, Water/Sewer			3,000.00			2
27	3,738.09	3,412.23	4,200.00	8238, Electricity/Propane			4,200.00			2
28	282.30	1,401.03	2,888.00	8239, Rent			2,647.00			2
29	845.19	1,005.80	1,135.00	8240, Internet Service			2,050.00			2
30		555.80		8250, Water Rescue						3
31	479.17		500.00	8260, OSHA			500.00			3
32		5,000.00		9091, Building Signage						3
33		850.00		9095, Rescue Boat						3
34			8,500.00	9300, Simulcast Network - Maint. Agreement			9,000.00			3
35	148.14		2,500.00	8265, Tsunami Warning/Disaster Preparation			2,500.00			3
36	638.83	1,786.13	1,000.00	8270, Miscellaneous Expense			2,500.00			3
37				9035, AFG Grant			160,000.00			3
38				9025, Gain/Loss Sale of Assets						3
39				Ending balance (prior years)						3
40				UNAPPROPRIATED ENDING FUND BALANCE						4
41	274,802.62	280,613.58	264.078.00	TOTAL REQUIREMENTS			396,087.00	_	_	4

<sup>\*</sup> include a schedule of pay ranges

150-504-031 (Rev 02-14)

Maintenance Ageement - Simulcast System \$10,000.00

Tender & Engine - Upriver

# RESERVE FUND RESOURCES AND REQUIREMENTS

#### FORM LB-11

Purchase of Equipment/Apparatus

This fund is authorized and established by resoulution/ordiance number 08-23 on (date) 05/15/2008 for the following specified purpose:

Central Oregon Coast Fire & Rescue Equipment Reserve Fund Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: 2023

6/7/2016

Central Oregon Coast Fire & Rescue District

		Historical Data				t for Next Year 20		
	Act Second Preceding Year 2013-2014	ual First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	DESCRIPTION RESOURCES AND EXPENDITURES	Proposed By Budget Officer 2016-2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016-2017	
H				RESOURCES				$\sqcap$
1								1
2	96,825.04	14,584.05	27,936.81	Working Capital* (accrural basis)	22,340.00			2
2	13.29	15.00		Interest	11.00			2
3	10,000.00	20,000.00		Transferred From Other Funds - General (LOT)	60,000.00			3
4		·		Grant Funds - VFA				4
5								5
6								6
7								7
8								8
9								9
10	106,838.33	34,599.05	27,951.81	TOTAL RESOURCES	82,351.00	•	-	10
				REQUIREMENTS				
11				Self Contained Breathing Apparatus				11
12	92,275.00			2013 GM 4500 Ambulance Remount				12
13				Backboards, Harness', etc				13
14				Ambulance				14
15		7,550.00		Zoll Heart Monitor	20,000.00			15
16				Compressor & Cascade System	32,000.00			16
17								17
18								18
19								19
20								20
21								21
22								22
23								23
24								24
25								25
26	44.500.00	07.040.05	07.054.04		00.054.00			26
27	14,563.33	27,049.05	27,951.81	RESERVED FOR FUTURE EXPENDITURE	30,351.00	-	-	27
28	92,275.00	7,550.00	-	TOTAL REQUIREMENTS	52,000.00	-	-	28

# RESERVE FUND RESOURCES AND REQUIREMENTS

#### FORM LB-11

This fund is authorized and established by resoution/ordinance number 12-40 on (date) 05/17/2012 for the following specified purpose:

5/12/2015

Year this reserve fund will be reviewed to be continued or abolished.

Date can not be more than 10 years after establishment.

Review Year: 2021

Building/Property/Operations purchases

#### **Building/Property Reserve Fund**

Central Oregon Coast Fire & Rescue District

		Historical Data					Budget for Next Year 2016-2017			
	Act Second Preceding		Adopted Budget This Year	DESCRIPTION RESOURCES AND EXPENDITURES	Proposed By Budget Officer	Approved By Budget Committee	Adopted By Governing Body	-		
	Year 2012-2013	Year 2013-2014	2014-2015		2015-2016	2015-2016	2015-2016			
Ш				RESOURCES						
1	-	10,002.00		Working Capital* (accrural basis)	1,020.00			1		
2	2.00	3.61		Interest	10.00			2		
3	10,000.00	5,000.00	5,000.00	Transferred From Other Funds - General (LOT)	60,000.00			3		
4								4		
5								5		
6								6		
7								7		
8								8		
9	40.000.00	45.005.04	00 040 44	TOTAL DESCUIPORS	04 000 00			9		
10	10,002.00	15,005.61	20,019.11	TOTAL RESOURCES	61,030.00	-	-	10 15		
				REQUIREMENTS				15		
2								2		
3								3		
4								4		
5								5		
6								6		
7								7		
8								8		
9								9		
10								10		
11								11		
12								12		
13								13		
14								14		
15								15		
16		.=						16		
17	10,002.00	15,005.61	20,019.11	RESERVED FOR FUTURE EXPENDITURE	61,030.00	-	-	17		
18	-	<u>-</u>	-	TOTAL REQUIREMENTS	_	-	-	18		

<sup>\*</sup> Includes Unappropriated Balance Budgeted Last Year

# REQUIREMENTS SUMMARY BY FUND, ORGANIZATIONAL UNIT OR PROGRAM/ACTIVITY

FORM LB-30A

Fire & Rescue Organization Unit - General Fund Central Oregon Coast Fire & Rescue

6/7/2016

	0/1/2010	Historical Data			Budget	for Next Year 2016	6-2017	
	Act	ual	Adopted Budget	REQUIREMENTS DESCRIPTION	Proposed By	Approved By	Adopted By	1
	Second Preceding Year 2013-2014	First Preceding Year 2014-2015	This Year 2015-2016	REQUIREMENTS DESCRIPTION	Budget Officer 2016-2017	Budget Committee 2016-2017	Governing Body 2016-2017	
				PERSONNEL SERVICES				
1	295,345.39	391,227.51	321,177.40	8010, Gross Payroll	220,000.00			1
2	26,162.88	36,507.32	26,644.10	8010, Overtime	15,000.00			2
3	10,763.50	22,527.50		8010, Standby Time	2,500.00			3
4	1,344.75	859.79	1,250.00	8010, Conflagration				4
5	24,449.93	33,843.82	19,913.00	8011, FICA	18,168.75			5
6	3,697.65	8,665.02	9,635.32	8012, SUTA	5,384.00			6
7	45,726.60	42,732.03	19,270.64	8014, PERS	34,793.75			7
8	39,099.23	88,686.65	51,000.00	8015, Health Insurance	57,600.00			8
9	9,332.72	11,549.92	11,694.01	8016, Workers' Compensation Insurance	6,531.25			9
10	10,135.00	3,871.50	15,000.00	8017, Volunteer Fund	15,000.00			10
11			5,000.00	8018, PIO, Consultant				11
12	26,480.95	961.88		8027, 457 Deferred				12
13								13
14	492,538.60	641,432.94	497,642.47	TOTAL PERSONNEL SERVICES	374,977.75	-	-	14
			6.25	Total Full-Time Equivalent (FTE)	3.00	3.00	3.00	
				MATERIALS AND SERVICES				
15	274,802.62	280,613.58	264,078.00	See schedule on LB-31	396,087.00			15
16								16
17								17
18								18
19	274,802.62	280,613.58	264,078.00	TOTAL MATERIALS AND SERVICES	396,087.00	-	-	19
				CAPITAL OUTLAY				
20	145.84			8300, Simulcast Network				20
21	35,000.00	35,000.00		8925, D/S Principal				21
22				9050, ODF Grant Match LOT				22
23				9060, FEMA Grant Match LOT				23
24				9070, EMS Vehicle LOT				24
25				9080, Station #3 & SIRS Building				25
26				9090, Conflagration Funds				26
27				9091, Building Signage				27
28				9045, Structure Gear (Protective Gear)				28
29				9094, Office Chairs and Tables				29
30	5,098.13	2,688.36		8195, Interest Expense				30
31	20,507.00	2,481.71		9096, Engine/Ambulance Equipment				31
33	60,750.97	40,170.07	-	TOTAL CAPITAL OUTLAY	-	-	-	33

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# FORM LB-30A

# REQUIREMENTS SUMMARY BY FUND, ORGANIZATIONAL UNIT OR PROGRAM/ACTIVITY

Fire & Rescue Organization Unit - General Fund Central Oregon Coast Fire & Rescue

		Historical Data			Budge	t for Next Year 2010	6-2017	
	Act	ual	Adopted Budget	REQUIREMENTS DESCRIPTION	Proposed By	Approved By	Adopted By	1
	Second Preceding Year 2013-2014	First Preceding Year 2014-2015	This Year 2015-2016	REQUIREMENTS DESCRIPTION	Budget Officer 2016-2017	Budget Committee 2016-2017	Governing Body 2016-2017	
			REQUIREMEN	TS FOR OTHER ORG. UNITS OR PROGRAMS (from	other LB-30A's)			
34								34
35								35
36								36
37								37
38								38
39								39
40								40
41	828,092.19	962,216.59	761,720.47	TOTAL ORG./PROG. REQUIREMENTS	771,064.75	-	-	41

150-504-030 (Rev 02/13)

### **REQUIREMENTS SUMMARY**

# FORM LB-30B

### Requirements not allocated - General Fund

6/7/2016

	6/7/2016	Historical Data			Budge	et for Next Year 2010	6-2017	
	Act Second Preceding Year 2013-2014	tual First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	RESOURCE DESCRIPTION	Proposed By Budget Officer 2016-2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016-2017	
				PERSONNEL SERVICES NOT ALLOCATED				
42								42
43								43
44								44
45								45
46								46
47								47
48	-	-	-	TOTAL PERSONNEL SERVICES	-	-	-	48
				Total Full-Time Equivalent (FTE)				
				MATERIALS AND SERVICES NOT ALLOCATED				
49								49
50								50
51								51
52								52
53								53
54	-	-	-	TOTAL MATERIALS AND SERVICES	-	-	-	54
				CAPITAL OUTLAY NOT ALLOCATED				
55								55
56								56
57								57
58								58
59								59
60								60
61	-	-	-	TOTAL CAPITAL OUTLAY	-	-	-	61
				DEBT SERVICE				
62								62
63								63
64	-	-	-	TOTAL DEBT SERVICE	-	-	-	64
05			I	SPECIAL PAYMENTS				0.5
65 66								65
66								66
67	-	1	-	TOTAL SPECIAL PAYMENTS	-	-	-	67

### **REQUIREMENTS SUMMARY**

# FORM LB-30B

#### Requirements not allocated - General Fund

		Historical Data			Budget	for Next Year 2010	6-2017	
	Act Second Preceding Year 2013-2014	ual First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	RESOURCE DESCRIPTION	Proposed By Budget Officer 2016-2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016-2017	
				INTERFUND TRANSFERS				
68	-	-	-	Rescue Fund	-	-	-	68
69	10,000.00	20,000.00	-	Equipment Reserve Fund	60,000.00	-	-	69
70	5,000.00	5,000.00		Building/Property Reserve Fund	60,000.00	-	-	70
71	15,000.00	25,000.00	-	TOTAL INTERFUND TRANSFERS	120,000.00	-	-	71
72				OPERATING CONTINGENCY				72
73			10,000.00	8400, Operating Contingency	89,457.00			73
74	-	-	10,000.00	Total Operating Contingency	89,457.00	•	-	74
75	15,000.00	25,000.00	10,000.00	Total Requirements Not Allocated	209,457.00	•	-	75
76	828,092.19	962,216.59	761,720.47	Total Org. Unit/Prog. Requirements (LB-30A)	771,064.75	-	-	76
77			909.88	Reserved for future expenditure	123,926.25			77
78	(1,312.87)	(97,561.72)		Ending balance (prior years)				78
79				UNAPPROPRIATED ENDING FUND BALANCE				79
80	841,779.32	889,654.87	772,630.35	TOTAL REQUIREMENTS	1,104,448.00	-	-	80

150-504-030 (Rev 02/13)

# FORM LB-10

# SPECIAL FUND RESOURCES AND REQUIREMENTS

CENTRAL OREGON COAST FIRE & RESCUE DIS

Central Oregon Coast Fire & Rescue

6/7/2016

**Equipment Replacement Levy Fund** 

		Historical Data			Budge	t for Next Year 20	)16-2017	
	Act Second Preceding Year 2013-2014	rual First Preceding Year 2014-2015	Adopted Budget This Year 2015-2016	DESCRIPTION RESOURCES AND REQUIREMENTS	Proposed By Budget Officer 2016- 2017	Approved By Budget Committee 2016-2017	Adopted By Governing Body 2016- 2017	
				RESOURCES				
1				Working Capital (accrual basis)	22,225.00			1
2			93,475.00	4015, Taxes estimated to be received	83,742.00			2
3				4020, Previous Levied Taxes				3
4				Interest				4
5				Transferred IN, from other funds				5
6								6
7								7
8	-	-		Total Resources, except taxes to be levied				8
9			93,475.00	Taxes estimated to be received	105,967.00	-	-	9
10				Taxes collected in year levied				10
11	-	-	93,475.00	12. TOTAL RESOURCES	105,967.00	-	-	11
12				REQUIREMENTS by Org. Unit/Prog.&Activity				12
				CAPITOL OUTLAY				
13				8300, Simulcast Network				13
14			35,000.00	8925, D/S Principal	35,000.00			14
15			8,000.00	8036, Communications Equipment	6,000.00			15
16			15,500.00	8040, Equipment Maintenance	9,000.00			16
17				9070, EMS Vehicle LOT				17
18			7,700.00	8056, Annual Equipment Testing				18
19			7,000.00	9045, Structure Gear (Protective Gear)	28,000.00			19
20				8047, Self Contained Breathing Apparatus	7,467.00			20
21			3,775.00	8195, Interest Expense	4,500.00			21
22			9,000.00	9096, Engine/Ambulance Equipment	9,000.00			22
23			5,000.00	8035, Minor Equipment	5,000.00			23
24			2,500.00	8250, Water Rescue	2,000.00			24
25 26				27. Ending balance (prior years) 28. UNAPPROPRIATED ENDING FUND BALANCE				25 26
27	-	-	93,475.00	29. TOTAL REQUIREMENTS	105,967.00	-	-	27